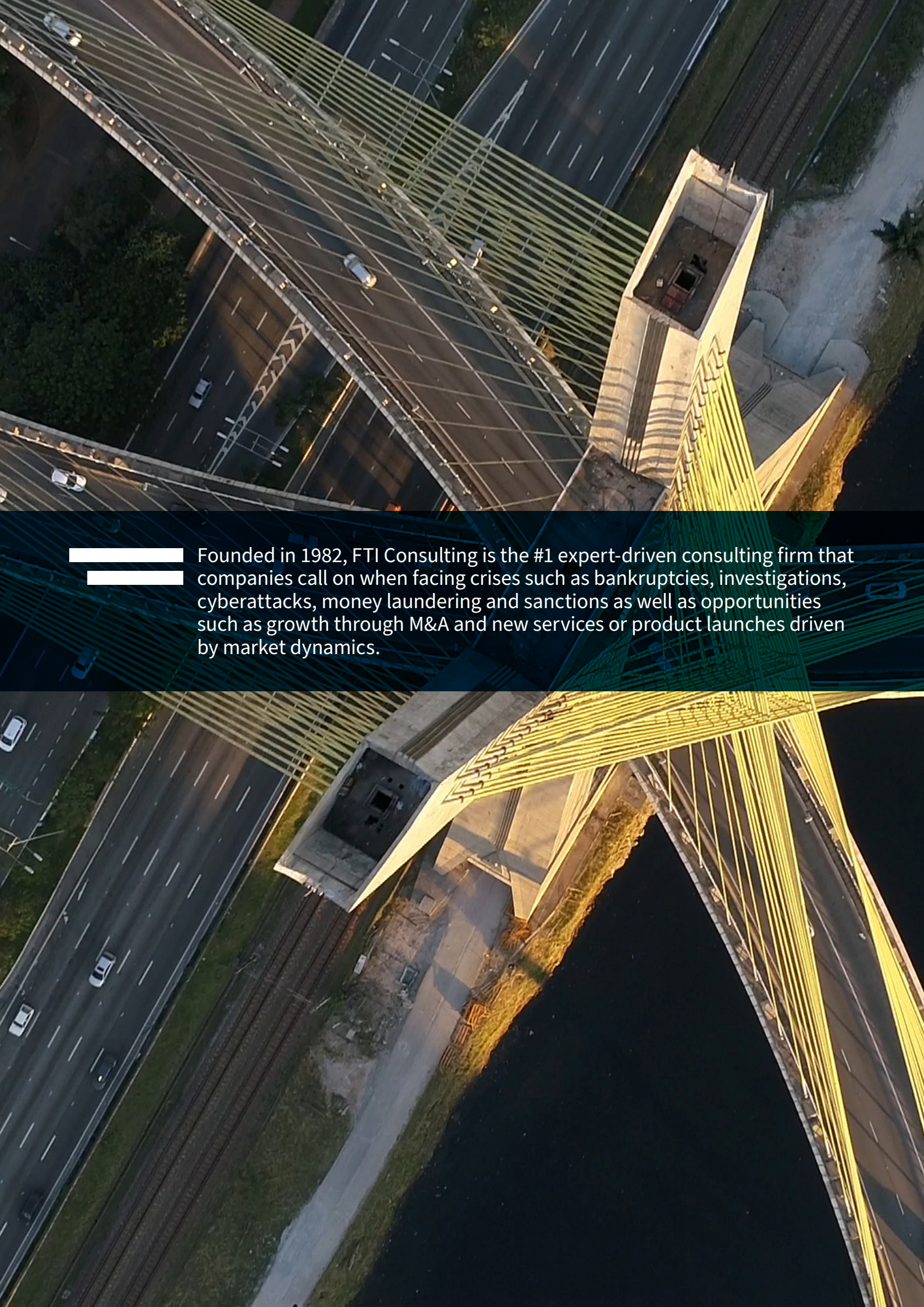




FTI Consulting
Brazil



Founded in 1982, FTI Consulting is the #1 expert-driven consulting firm that companies call on when facing crises such as bankruptcies, investigations, cyberattacks, money laundering and sanctions as well as opportunities such as growth through M&A and new services or product launches driven by market dynamics.



Why FTI Consulting?

When you engage FTI Consulting, you access professionals with diverse skills and expertise tailored to your needs, who are agile, hands-on and collaborative.



Multidisciplinary Teams

We adapt and diversify our team according to your needs, with a dedicated point of contact and easily accessible senior advisors to support you throughout the engagement.



Truly Global

Our global presence in 31 countries means we can deploy a specialist team of experts where you need us most, with location-specific knowledge and language skills.



Independence

With no audit conflicts, FTI Consulting is uniquely positioned to provide impartial advice and assistance.



Industry Specialists

We offer deep, practical industry expertise, with first-hand experience across all major industries.



Hands-on Experience

Our professionals in Brazil have extensive management and operational experience with backgrounds in industry, audit, government, regulation, media and law enforcement.



Multidisciplinary Expertise

A unique combination of experts in economics, valuations, corporate finance, restructuring, forensic accounting, investigations, regulatory compliance, business intelligence, e-discovery, data analytics and strategic communications.

Solutions Across the Business Cycle

FTI Consulting delivers solutions designed to support you across the business cycle. We bring together the most relevant team of experts to address your most critical issues and deliver a customized solution that meets your needs across a wide range of commercial scenarios.



Managing Change

FTI Consulting enables organizations and leaders to navigate change and achieve their objectives during periods of transformation and disruption:

- New market expansion
- Performance improvement
- Regulatory compliance
- Cybersecurity incident response
- Digital transformation
- M&A transaction support
- Financial restructuring
- Interim management



Mitigating Risk

We help manage risk in your organization by identifying issues and implementing preventative measures, and by supporting post-event investigations and implementing remedial actions:

- Regulatory impact assessment
- Major capital project contracts
- AML regulation compliance
- Redundant data disposal
- Business valuation
- Fraud and corruption investigations
- Cybersecurity program assessment
- Independent business reviews
- Business unit carve outs
- Data governance



Resolving Disputes

As a recognized leader in dispute advisory, litigation support and stakeholder negotiation to the global business and legal community, we provide insight and clarity into the financial, economic and data issues of disputes:

- Media liaison
- Asset valuation
- Data discovery
- Anti-competitive behavior
- Construction project delays
- Post-acquisition disputes
- Asset tracing expert testimony
- Evidence collection and preservation
- Forensic analysis
- Stakeholder negotiation
- Interim management
- Data analytics



Corporate Finance

FTI Consulting has deep expertise across a broad range of areas, and our professionals advise on commercial, financial, valuation, M&A, tax and fundraising aspects of refinancings and restructurings. We adopt a hands-on and collaborative approach, giving us the ability to move quickly and work closely with our clients and stakeholders to deliver an optimal solution.

— HOW CAN WE HELP

Turnaround & Restructuring

Advising companies during difficult times

- Capital Structure Optimization
- In and Out-of-Court Workouts
- Debtor and Creditor Advisory

Liability Management

Optimizing corporates' capital structures

- Independent Business Reviews
- Debt and Capital Structure Solutions
- Risk Management Assessment

Business Transformation & Strategy

Improving enterprise value and M&A value

- Interim Management
- Merger Integration and Carve-Outs
- Distressed Treasury Management
- Strategic Business Repositioning
- Performance Improvement

Transactions

Supporting deal execution

- Investment Banking
- Valuation and Financial Advisory Services
- Fundraising (Lender Services, Structured Finance and Transaction Services)

CASE STUDY



Biosev S.A.

Brazilian subsidiary of the Louis Dreyfus Company group that operates eight agro-industrial units (sugarcane and co-generation)

SITUATION

The company went through a debt restructuring process as a condition precedent to an M&A transaction with Raízen (one of the leading energy conglomerates in Brazil). The transaction involved a complex structure with upfront cash payment and shares of the merged entity.

OUR ROLE

FTI Consulting was retained as financial advisor by the foreign lenders that were restructured based on the M&A proceeds:

- Performed financial due diligence on Biosev S.A. and assessed the fair value of the assets
- Built an operational and capital financial model to establish revenue projections and a business plan for the merged company
- Conducted an options analysis
- Actively engaged in the restructuring negotiations with Biosev, its advisors and Biosev foreign lenders

OUR IMPACT

FTI Consulting negotiated a deal that involved a substantial upfront payment and the remaining amount being paid with Raízen's shares sale and a capital injection from the holding company. The foreign lenders have been paid in full less than two years after the deal was closed.

OUR SERVICES



Turnaround & Restructuring



OGX Petróleo e Gás Participações S.A

Brazilian upstream oil and gas company with production of 8,000 bop/d

SITUATION

Weak commodity prices, underperforming assets and high leverage resulted in OGX's restructuring under Brazilian bankruptcy law in 2013. One group of creditors, the OSX-3 bondholders, foreclosed on a FPSO chartered to OGX and obtained shares in the restructured OGX entity.

OUR ROLE

FTI Consulting was retained as financial advisor in 2017 by the OSX-3 FPSO vessel bondholders to restructure. As part of FTI Consulting's mandate, we reviewed and assessed the actions and plans put forward by OGX management to restructure the unpaid charter claim as well as an alternative plan for timely redelivery of the FPSO OSX-3 back to the bondholders. We identified and analyzed the issues that the bondholders would face in implementing a redeployment of the FPSO OSX-3 (e.g., regulatory, environmental, operational, economic). FTI Consulting advised the bondholders in electing a new OGX board (which in turn replaced OGX management) in order to facilitate the timely redelivery of the FPSO. We engaged with various bidders and negotiated the sale of the vessel.

OUR IMPACT

FTI Consulting negotiated a short-term lease of the vessel with OGX which resulted in substantial upfront payments and charter fees for the bondholders. FTI Consulting concluded the mandate by advising the sale of OSX-3 bonds to a third party, resulting in a substantial cash payment to the bondholders.

OUR SERVICES



Turnaround & Restructuring



Dispute Advisory & Arbitration

Our experts are recognized leaders with a proven track record of success in quantifying damages and providing expert testimony, communicating effectively and persuasively to all parties in arbitration and litigation disputes.

Our team includes certified public accountants, valuation experts, economists and insolvency practitioners. We have provided testimony before a range of courts, arbitration jurisdictions and competition inquiries.

We support our global clients in dealing with disputes of all kinds, including claims in international public law and complex commercial and regulatory disputes that require industry-specific knowledge.

Our goal is to provide independent, authoritative expert witness testimony and advice. We bring insight to all phases of a case and offer unique perspectives to a case's strengths and weaknesses.

We help determine whether a position is defensible, test theories, evaluate strategies, quantify damages, and anticipate and critique opposing arguments.

— KEY SERVICES

- Domestic and International Disputes
- M&A Price Adjustment
- Business Valuations
- Economic Damages
- Litigation Support and Persuasive Visual Presentations
- Expert Opinions and Witnesses
- Subject Matter Research and Analyses
- Shareholder and Commercial Disputes

CASE STUDY



Expert Witness Services in Brazil for Economic, Financial and Accounting Matters

Helping an arbitration tribunal in the quantum phase

SITUATION

A Brazilian distributor started an arbitration procedure against a foreign heavy machinery manufacturer, based on a breach of a distribution agreement in Brazil. A partial award was given in favor of the distributor and party-appointed experts presented damages using complex financial models and multiple assumptions. Their figures diverged greatly. The Tribunal found the need to have a court-appointed expert to help their understanding of the main issues around the damage calculations.

OUR ROLE

FTI Consulting was retained as the court-appointed expert to assess incurred costs and lost profits as a result of the breach of the distribution agreement. Our quantum of damages was based on the Tribunal decisions and took into account arguments made by the party-appointed experts. FTI Consulting calculated loss of profits by building a complex counterfactual scenario and comparing it to the actual results achieved by the distributor breach. We have validated more than 5,000 documents which supported costs incurred by the distributor. We issued two reports and provided oral testimony in two hearings to sustain the conclusions reached in the reports.

OUR IMPACT

We provided clear and concise information, summarizing complex economic and financial issues. Our detailed analyses were key for the Tribunal to (i) understand how the parties diverged in each of the key variables that drove quantum of damages; (ii) understand what was the reasonable scenario to be adopted; and (iii) to avoid double counting issues in the award.

OUR SERVICES



Clear
Information
on Complex
Matters



Supporting
Informed
Decisions



Data Analysis/
Validation



Expert
Report

CASE STUDY



Arbitration Support in Brazil

Post-acquisition dispute in the banking sector

SITUATION

Following the acquisition of a Brazilian bank by an international institution, the buyer initiated an arbitration procedure to claim for contingencies which materialized after the acquisition and which the buyer claimed were the seller's responsibility. The buyer claimed that information was not properly disclosed prior to closing and that an indemnification cap established in the SPA should be disregarded when calculating damages.

OUR ROLE

FTI Consulting was contacted by the Respondent's legal advisors and showed previous experience in similar engagements in Brazil. We were retained by the Respondent to act as expert witness, analyzing the claims vis-a-vis the supporting documentation, taking into consideration the SPA and calculating the value of materialized contingencies that could be considered the seller's responsibility based on the provisions established in the SPA. FTI Consulting prepared two expert reports, which explained our assumptions, instructions and calculations and clearly defined the variables that explained how our calculation diverged from the opposing expert's. We also provided oral testimony to the arbitral tribunal sustaining the conclusions reached in the reports.

OUR IMPACT

The Tribunal's decision was based on FTI Consulting's report. In the end, the Tribunal accepted more than half of FTI Consulting's suggested adjustments and the amount claimed by the buyer was significantly reduced, to a figure covered by the balance of an escrow account. This meant that the seller did not incur in any cash disbursements. Our analysis also proved that the seller did not withhold information on purpose so that the cap established in the SPA was maintained.

OUR SERVICES



Clear
information
on Complex
Matters



Documentation
Analysis



Oral
Testimony



Expert
Report

Technology

Amid an exponentially expanding universe of data, organizations are grappling with how to root out fraud, maintain regulatory compliance, protect sensitive information and mitigate an ever-expanding landscape of risk. Data, which continues to grow in size and complexity at an astounding rate, sits at the center of today's most pressing business challenges.

Global Reach, Local Expertise

FTI Consulting's professionals can quickly deploy from our offices around the world to collect relevant data or uncover key facts behind an investigation. Clients benefit from the team's extensive experience managing global matters, including adherence to foreign data privacy laws, in-country cultural awareness, discrete processes that do not interrupt the regular course of business and multilingual capabilities.



— KEY SERVICES

- Cybersecurity Solutions
- Virtual CISO as a Service
- Forensic Collections
- Remote Collections and Investigation
- E-Discovery Consulting and Services
- Legal Hold and Preservation
- Predictive Coding and Technology Assisted Review
- Emerging Data Sources
- Managed Document Review
- Find Facts Fast and Story Development
- Advanced Analytics
- Data Privacy Officer as a Service
- M&A Privacy Assessments
- Dawn Raids
- Cryptocurrency Disputes and Investigations
- Independent Advising and Expert Services
- Technology Partnerships
- Worldwide Regulatory Expertise
- IT Governance Services

CASE STUDY



Cyberattack on a Brazilian Public Company

SITUATION

An important financial institution listed on the Brazilian Stock Exchange was a victim of a cyberattack known as ransomware, which completely paralyzed its operations. Their IT team carried out the backup restoration procedures successfully. However, as the company is listed, the external auditors requested an independent verification by a consultancy with proven technical capacity.

OUR ROLE

FTI Consulting was hired to identify the extent of the incident and method used by the attacker to circumvent the institution's security protocols, to present a technical report and to give recommendations for improving the security of the environment. We actively engaged in the restructuring negotiations with the company and its advisors.

OUR IMPACT

FTI Consulting's technical professionals have extensive experience in the gathering, processing and analysis of event logs, in understanding of the IT architecture including security devices, in evaluating third parties' "SOC" as well as in the analysis of accounts and access controls to data banks, use of cryptographic keys, deep web monitoring and specialized interviews. The work was successfully carried out, the results were presented to the executive committee and corrective measures were applied.

OUR SERVICES



Cybersecurity
Solutions



Forensic
Collections



E-Discovery
Consulting &
Services

CASE STUDY



Collect, Process and Review for a Multinational Corporation, Saving Millions

SITUATION

A multinational life sciences corporation was facing three simultaneous investigations relating to its pending merger with a U.S.- based corporation.

OUR ROLE

More than 100 custodians were within scope of the information request, and the corporation's outside counsel needed to collect, process and review more than 30 million files across numerous continents and languages to produce relevant documents to regulators located in the United States, Canada, Brazil and Europe.

OUR IMPACT

FTI Consulting's Technology team of global experts worked around the clock to meet data privacy requirements. The team applied predictive coding and custom processes to mitigate the massive data set and ensure foreign language documents were automatically identified for machine translation— resulting in an estimated USD4 million in cost savings.

OUR SERVICES



Forensic
Collections



E-Discovery
Consulting &
Services



Managed
Document
Review



Data & Analytics

As data grows in size and complexity, we help you better govern, secure, find, analyze and rapidly make sense of information.

FTI Consulting's Data & Analytics (D&A) experts assist clients in resolving complex business problems, making the right decision and creating value. Our D&A team has never encountered a client data challenge – in either size or complexity – that could not be overcome. We are constantly evolving technical capabilities and platforms to reveal and enrich analytical insights.

Enabled by our software solutions and data visualization expertise, we empower clients to maximize outcomes during critical events and evolving matters.

The D&A team delivers strategic business solutions to its clients. FTI Consulting understands the complex relationships between various information sources and the impact they have on the operations of the business. Understanding the business processes generating the data is the first step in the design of the appropriate strategy to preserve, collect and analyze enterprise data. Our methodology is not a one-size-fits-all solution, but rather is a customized work plan to effectively and efficiently provide timely and relevant information in a format that fits the needs of the case.

Our professionals conduct complex, data-intensive analyses focusing on large investigations, risk assessments and other cases requiring the analysis of high volumes of data, complex modeling or information sharing.

The D&A team's ability to identify the relevant data within an organization and to apply the appropriate technical tools provides our clients with the most robust capabilities in the industry.

— KEY SERVICES

- Forensic Analytics
- Decision Analytics
- Data Extraction and Preservation
- Data Transformation and Management
- Operational Analytics and Visualization
- D&A Software Solutions

CASE STUDY



Brazilian Financial Institutions

SITUATION

A Brazilian financial institution engaged FTI Consulting to carry out independent work, with the objective of investigating potential irregularities related to the operations of one of its clients.

OUR ROLE

The D&A team mapped out the client IT environment, identified relevant systems and data sources, and collected data, in adherence to local data privacy laws. Private data from the client was processed, normalized and enriched with FTI Consulting's proprietary analytical database, in order to obtain more accurate results according to the scope of our investigative work.

OUR IMPACT

Our results-oriented approach not only allowed the ratification of irregularities initially found by the client and the Brazilian Office of the Comptroller General, but also the identification of other potentially problematic situations, such as cases of conflicts of interest and payments to politically exposed persons, providing a broader and more comprehensive view of the big picture.

OUR SERVICES



Data &
Analytics



Business
Intelligence



Financial
Regulatory
Investigations



E-Discovery
and Managed
Review

Risk & Investigations

FTI Consulting brings together highly specialized, multidisciplinary teams to support clients in conducting complex investigations, pre and post-transaction due diligence, litigation support, risk assessments, asset tracing, regulatory matters, and issues related to compliance and integrity. We operate with precision in generating strategic insights and applied intelligence, including in challenging jurisdictions, directly contributing to risk mitigation and the achievement of business objectives.



When organizations need to respond to allegations of misconduct or conduct internal inquiries into their behavior, a rapid, technical, and coordinated response is essential. FTI Consulting supports companies and law firms through every phase of an investigation:

- Immediate response to critical incidents
- Identification of relevant facts
- Structured internal investigations
- Development of recommendations and remediation plans
- Support in meeting settlement agreements with authorities
- Engagement with regulatory bodies, when necessary or advisable
- Management of reputational impacts

Globally recognized for its independent and technical approach, FTI Consulting is a leader in providing forensic investigation services, investigative accounting, and complex analyses for the legal and business communities.

In Brazil, the Risk & Investigations practice also stands out for developing tailored integrity systems focused on preventing misconduct and strengthening organizational culture. More than just responding to crises, we aim to structure sustainable solutions that position integrity as a central element of a company's business model.

— KEY SERVICES

Forensic Investigations and Financial Analysis

- Identification of Critical Facts
- Internal Controls Evaluation
- Remediation Procedures Recommendations
- Risk Assessment and Fraud Prevention
- Development and Enhancement of Corporate Integrity Systems

Investigations

- Anti-Bribery & Anti-Corruption
- Anti-Money Laundering
- Financial Fraud
- Forensic Accounting
- Forensic Interviews
- Electronic Document Review

Integrity

- Anti-Bribery & Anti-Corruption Due Diligence
- Third-Party and Supplier Monitoring & Management
- Tool to measure the degree of absorption of the integrity culture
- Risk Assessments
- Corporate Integrity and Risks Diligence

Business Intelligence

- Background Checks
- Relationship and Connection Mapping
- Reputational Due Diligence
- Asset Tracing

Litigation Support Services

- Evidence Strategy Support
- Collection & Identification of Critical Facts
- Production of Evidence and Documentation
- Technical assistance in arbitration and litigation cases
- Forensic accounting and expert reports

CASE STUDY



Class Action

SITUATION

Arguably the highest-profile U.S. securities litigation involving a South American company and numerous U.S. investors brought a multibillion-dollar class-action lawsuit against the energy company for securities fraud. In addition to claims brought against the underlying energy company, the lawsuit involved allegations against the company's external auditors.

OUR ROLE

To help external counsel to the company's auditors defend against complex and varying securities claims, FTI Consulting assembled a multidisciplinary, multilingual team of more than 30 leading experts and consultants from around the globe with securities expertise in the region. FTI Consulting's provided expert reports on questions of auditor liability, the regulatory environment and the regional political economy and potential economic damages.

OUR IMPACT

FTI Consulting's work was widely credited as critical towards achieving a favorable settlement award, not only for the auditors, but also the underlying energy company, whose external counsel on the matter have since hired members of the same FTI Consulting team to assist with their other Latin American disputes and investigations.

OUR SERVICES



Forensic
Accounting
& Fraud
Investigations



Regulatory
Response &
Compliance



Valuation &
Damages



CASE STUDY

Monitorship

SITUATION

Brazil's antitrust authority (CADE) determined the hiring of an independent monitor to evaluate the conditions under which it allowed the merger between two companies in the chemical sector to proceed.

OUR ROLE

FTI Consulting was engaged as the monitor to oversee compliance with the deal, signed by the acquiring company with the regulator, known as a Market Concentration Control Agreement, over a five-year period. The clauses monitored include obligations to invest in sector specific technology development, which were evaluated by FTI Consulting's chemical experts and go through a periodic accounting review by FTI Consulting team of forensic and compliance experts.

OUR IMPACT

FTI Consulting's global team of senior compliance experts and industry specialists has been serving as the independent monitor for the government regulatory agency (CADE) to verify an organization's compliance with terms of a settlement. Consequently, the end client will be able to merge with the previously acquired company.

OUR SERVICES



Monitorships



Construction, Projects and Assets

FTI Consulting's Construction, Projects & Assets practice is a leading global provider of commercial management, risk-based advisory and management consulting services on complex projects across all construction and engineering industries.

Advisory and Transformation

Our experts enable transformation through people, processes, technology and data — reducing time to value and increasing capital efficiency.

Construction Solutions Disputes & Advisory

Our experts provide project consulting, construction claims analysis, and specialized arbitration services for some of the world's most complex and high-profile projects.

— KEY SERVICES

- Strategic Advisory
- Management Consulting
- Technology Enablement and Data Intelligence
- Portfolio, Program, and Project Management ("3PMO")
- Asset Management

— KEY SERVICES

- Delay and Disruption Experts
- Quantum and Damages Experts
- Claims Management
- Construction Analysis
- Construction Auditing and Contract Compliance
- 3D/4D Modeling and Animation



Strategic Communications

Today's complex media, business and political environment requires ongoing communication with customers, employees, investors, policymakers and other key stakeholders. While business leaders face critical financial, regulatory and reputational challenges, they also look to capture opportunities that will help their organizations build for the future.

FTI Consulting's Strategic Communications professionals help leaders seize opportunities and mitigate risk during both transformational and disruptive moments. Clients engage us to address their most complex, business-critical issues that require diverse communications skill sets and integrated disciplines.

FTI Consulting Strategic Communications Latin America practitioners have depth in knowledge of and experience in the region, allowing us to effectively run transactional, crisis, advocacy and profile-raising projects across borders, languages and cultures.

OUR IMPACT

Our goal is to help clarify your positions, engage stakeholders and ensure that the right message reaches the right audience at the right time. Our hundreds of senior communications consultants around the globe help clients manage crises, navigate market disruptions, stake competitive positions, articulate commitments and preserve permission to operate.

— KEY SERVICES

- Corporate Reputation
- Public Affairs and Government Relations
- Advocacy
- Crisis Communications
- Cyber Communications
- Litigation Communications
- ESG
- Employee Engagement and Communications for Change
- Financial Communications
- M&A Communications
- Restructuring Communications
- Investor Relations
- Equity Activism and Proxy Advisory
- Digital & Insights

CASE STUDY



Regulatory Assessment and Stakeholder Mapping

Addressing pressure from interest groups

SITUATION

Several petrochemical producers were facing increased reputational pressure due to a concerted effort from ethanol interest groups that were spreading falsehoods about the impact of the use of ethers in fuels. Given that this misinformation campaign was occurring around the time that the fuel specifications were being revised, the producer's license to continue to operate and commercialize its products in Mexico was being put in question.

OUR ROLE

FTI Consulting advised the Latin American Association of Efficient Combustibles on the creation of an issue-specific trade association that would lead the charge on setting the record straight. This trade association activated, expanded and equipped a wide-ranging coalition of environmentalists and environmental agencies who supported the use of ethers and opposed the use of alcohols, including ethanol. FTI Consulting also executed a targeted media strategy that communicated support of ethers and raised substantiated questions about the motivation behind ethanol use.

OUR IMPACT

Removing Ethanol from the Environment

In 2016, Mexico became the first country to ban the use of ethanol in metropolitan areas, due to significant air quality concerns. FTI Consulting continues to be in charge of the execution of the strategy in Mexico, effectively representing the association in the country during its interactions with different stakeholders, including the media.

OUR SERVICES



Regulatory
Assessment



Stakeholder
Engagement



Advocacy

ESG & Sustainability



Our ESG Commitment

FTI Consulting aims to create strong and sustainable growth by being an effective, lean and fast-moving organization and a responsible corporate citizen that drives positive change in its communities. For our firm and our clients, we believe that proactively identifying and addressing ESG risks and opportunities is integral to sustaining a strong growth trajectory and a critical requirement for operating in today's dynamic market.

Corporate leaders are increasingly feeling the pressure on ESG & Sustainability issues – finding themselves under the scrutiny of social activists, shareholders, employees, policymakers, regulators, consumers and the media. FTI Consulting's end-to-end ESG & Sustainability offering reflects the emerging trends driving corporate strategy and provides an integrated approach to identify risks, develop a road map forward and seize opportunities for leadership. From materiality assessments and sustainability reporting, to net zero strategies, supply chain audits and ESG-related internal investigations, our capabilities and our internal and external work, span the spectrum of ESG concerns, covering everything from avoiding modern slavery and ensuring equity for Indigenous peoples to complying with international sanctions.

Our Sustainability Journey

FTI Consulting acknowledges climate change is a global threat and one of the most significant environmental challenges of our time. We're determined to play our part in addressing it and to help our clients do the same. Our commitment to net zero greenhouse gas emissions by 2030 is documented in our Corporate Sustainability Report.

For our clients, we provide extensive support as companies navigate today's evolving and rapidly shifting ESG-driven demands. We combine ESG and deep industry expertise to deliver solutions tailored to company, investor and other stakeholder priorities. From clients just starting to explore ESG to those with an existing robust program, we provide effective strategy development and implementation and draw on our experience to continuously share guidance and learnings.

FTI Consulting's Commitment to Diversity

At FTI Consulting, we recognize that our ability to build and extend a world-class global consulting firm requires attracting the best professionals from every talent pool available. We have been working tremendously hard to create an inclusive and high-performing culture in which our professionals can grow their careers and achieve their full potential.

We also acknowledge that meaningful change takes time and while there is still a great deal of work to do, we will not waver in our commitment to remain transparent and accountable for building a diverse and inclusive firm that embraces belonging. We are committed to this because we believe we must attract the best professionals in the market and invest in them to deliver innovative and collaborative solutions for our global clientele.

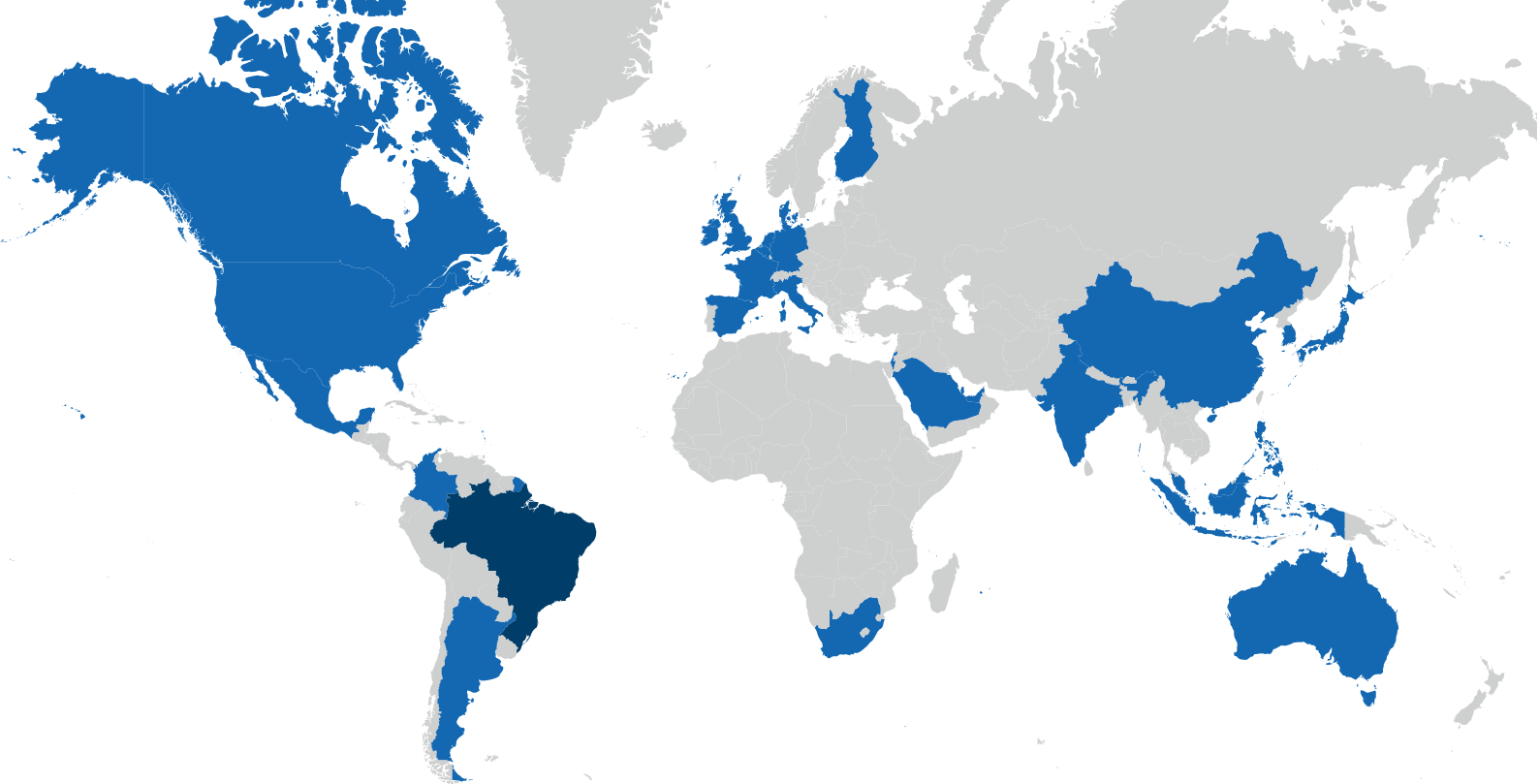
FTI Consulting's Diversity, Inclusion & Belonging efforts extend globally through a multi-pronged approach focused on attracting, developing and retaining diverse talent. This includes programs and strategies aimed at hiring, retaining and developing top female talent at all levels of the firm as well as talent from underrepresented populations that will support our aspirations for continuing to build a diverse and inclusive firm culture.

In addition to FTI's overall commitment to diversity, more than 50% of our proposed team is comprised of individuals who are women, members of historically underrepresented racial and ethnic groups, religious minorities, members of the LGBTQ+ community those who are disabled. To learn more about FTI's commitment to diversity, please use the following link to review our [Diversity, Inclusion & Belonging Strategy](#).



Definitive Expertise

Most Experts Named to Consulting Experts Guide (2016 – 2024) — <i>Lexology Index</i>	Named #1 Expert Witness Firm on GAR 100 Expert Witness Firms’ Power Index (2020 – 2023) — <i>Global Arbitration Review</i>	Most Experts Named to Arbitration Expert Witnesses List (2011 – 2025) — <i>Lexology Index</i>
Named to Vault’s List of Most Prestigious Consulting Firms (2023 – 2025) — <i>Vault</i>	Consulting Firm of the Year (2017 – 2024) — <i>Lexology Index</i>	Named a Top Consulting Firm (2024 – 2025) — <i>Management Consulted</i>
Most Experts Named to Investigations List (2024 – 2025) — <i>Lexology Index</i>	Named a Leader in the Litigation Support, Crisis & Risk Management, NewLaw and FinTech Guides (2024 – 2025) — <i>Chambers and Partners</i>	Named a Top Change Management Consulting Firm (2024) — <i>Consulting US</i>
Ranked the #1 Restructuring Adviser on The Deal’s Bankruptcy League Tables for 17 Consecutive Years — <i>The Deal</i>	Led the Lexology Index: Arbitration 2025 Expert Witnesses List for 15th Consecutive Year, with 75 Professionals Named — <i>Lexology Index</i>	Named Global PR Firm of the Year by the Global M&A Network Annual Turnaround Atlas Awards — <i>Global M&A Network</i>
Ranked Band 1 in 7 Practice Categories by Chambers and Partners Litigation Support Guide 2025 — <i>Chambers and Partners</i>		



EXPERTS WITH IMPACT™

From disruption to opportunity, FTI Consulting supports organizations through the critical and complex legal, regulatory and economic events that impact reputation and value – in Brazil and globally.

Our clients include Fortune 500 corporations, FTSE 100 companies, global banks, major and local law firms and state and national governments and agencies in the U.S. and other countries. In addition, major U.S. and international law firms refer us or engage us on behalf of their clients.

1982

Year founded

NYSE:FCN

Publicly traded

32

Countries

LATAM

Operates in Argentina, Brazil, Caribbean, Colombia and Mexico

8,100

Employees Worldwide

790+

Senior Managing Directors

38

Advisor to 38 of the world's top 50 bank holding companies

99/100

Advisor to 99 of the top 100 law firms as ranked by American Lawyer Global 100

95

95 of Fortune 100 corporations are clients

\$4.7 Billion

Equity Market Capitalization (as of October 23, 2025)

*Number of total shares outstanding as of February 15, 2024, by the closing price per share on February 22, 2024.

Our Experts

**SAMUEL AGUIRRE**

Senior Managing Director
Turnaround & Restructuring
+55 11 98797 0599
samuel.aguirre@fticonsulting.com

**PAULO SCHIAVON**

Managing Director
Turnaround & Restructuring
+55 51 99004 8331
paulo.schiavon@fticonsulting.com

**BRUNO CARBONARI**

Managing Director
Dispute Advisory & Arbitration
+55 11 99950 5041
bruno.carbonari@fticonsulting.com

**ANTONIO MECA**

Managing Director
Technology
+55 11 97355 5137
antonio.meca@fticonsulting.com

**MARCELO ZENKNER**

Managing Director
Risk & Investigations
+55 11 97077 6604
marcelo.zenkner@fticonsulting.com

**EDUARDO HENRIQUEZ**

Senior Managing Director
Construction, Projects & Assets
+1 832 943 0798
eduardo.henriquez@fticonsulting.com

**ANA HEEREN**

Senior Managing Director
Strategic Communications
+1 202 304 3081
ana.heeren@fticonsulting.com

**ADRIANA PRADO**

Managing Director
Strategic Communications
+55 11 99399 8963
adriana.prado@fticonsulting.com

**LUCIANO LINDEMANN**

Senior Managing Director
Turnaround & Restructuring
+55 11 94233 4579
luciano.lindemann@fticonsulting.com

**EDUARDO PARENTE**

Managing Director
Turnaround & Restructuring
+55 11 91300 1223
eduardo.parente@fticonsulting.com

**GUILHERME SCHREUDERS**

Managing Director
Dispute Advisory & Arbitration
+55 11 99399 4919
guilherme.schreuders@fticonsulting.com

**ANTONIO GESTEIRA**

Senior Managing Director
Technology and Risk & Investigations
+55 11 96576 9321
antonio.gesteira@fticonsulting.com

**JORGE ROSSINI**

Managing Director
Construction, Projects & Assets
+55 11 97692 2009
jorge.rossini@fticonsulting.com

EXPERTS WITH IMPACT™

The views expressed herein are those of the author(s) and not necessarily the views of FTI Consulting, Inc., its management, its subsidiaries, its affiliates, or its other professionals. FTI Consulting, Inc., including its subsidiaries and affiliates, is a consulting firm and is not a certified public accounting firm or a law firm.

FTI Consulting is an independent global business advisory firm dedicated to helping organisations manage change, mitigate risk and resolve disputes: financial, legal, operational, political & regulatory, reputational and transactional. FTI Consulting professionals, located in all major business centres throughout the world, work closely with clients to anticipate, illuminate and overcome complex business challenges and opportunities.

