



Construction Solutions

EUROPE, THE MIDDLE EAST & AFRICA



EXPERTS WITH IMPACT™



██████████ The construction industry is facing increased pressures to successfully deliver projects against a backdrop of finite resources, ambitious time schedules and limited budgets. Optimising resources whilst effectively managing risk, time, quality and cost has become a delicate balancing act for all parties involved.

Leading the Way in Construction Solutions

FTI Consulting Construction Solutions offers a leading range of multi-disciplinary services to the global construction community. With a unique breadth of experience and skills, we provide construction expertise and advice to contractors, subcontractors, lenders, developers, funders and lawyers.



How We Can Help



We advise on contractual, technical and commercial issues relating to construction projects, to ensure every aspect is properly risk assessed, governed, well-executed and fully supported from beginning to end.



As internationally recognised construction advisors and experts, clients benefit from our first-hand experience and knowledge of the technical, business, regulatory and legal challenges facing the industry today.



Global Reach

With over 200 experienced construction professionals located in major commercial centres across the globe, and supported by FTI Consulting's international network of offices, we can mobilise and resource teams wherever and whenever our clients need us.

Multi-Disciplinary Team

Our consultants are drawn from both commercial contracting and professional practice backgrounds, covering a range of disciplines and services, including:

- Chartered arbitrators
- Claims preparation & management
- Delay analysis
- Engineering
- Expert witness
- Mediation/adjudication
- Planning/scheduling
- Project management
- Quantity surveying
- Quantum assessment

Supporting Your Broader Needs

At FTI Consulting, we are home to world-class economists, valuation experts and communication specialists, and can draw on this wealth of expertise to support your broader needs, such as:

- Communicating effectively with stakeholders
- Dealing with direct claims
- Managing valuation disputes
- Navigating complex regulatory requirements



Our Services

Our solutions focus on effectively allocating risk, minimising costs and delays, managing resources, and encouraging best practice that helps ensure the smooth running of a construction project.

From project planning, procurement, construction and commissioning through to completion, we provide support at every stage of the project. With a dedicated point of contact and ready access to our team, we work closely with you to deliver the insight and assistance you need.



*Drawing on decades of experience working on some of the world's most complex, high profile construction projects, FTI Consulting has a proven track record in providing solutions that help clients **prevent**, **manage** and **resolve** construction issues.*

Prevent

No project is risk free. Identifying risks and mitigating them appropriately, whether in the pre-contract phase or during construction, ensures that projects can be managed effectively and future problems avoided.

We work with you to identify, allocate and mitigate risk across the entire construction project, helping to minimise delays or disruption and preventing costly disputes.



Where We Can Help



Pre-Contract

- Capital planning and budgeting
- Contract drafting, negotiation and execution
- Contract strategy advice
- Tender process management
- Policy and procedure development
- Procurement advice
- Programme preparation and management



During Construction

- Audit and due diligence
- Budget management support
- Commercial placements
- Contractual and commercial training
- Document control and retrieval systems
- Project controls administration



CASE STUDY

Risk, Obligations & Mitigation

SITUATION

We are retained by a major design and build construction contractor with an annual turnover of over £300 million, to review risk and obligations during the tender bidding processes for all its significant projects.

OUR ROLE

We produce timely reports to allow our client's in-house bidding and submissions teams to understand and appraise key risks to project delivery. This applies across a variety of contractual frameworks. We provide independent advice on the proposed contractual basis, documentation and terms, which allowed our client to fully understand and review its responsibilities for each project and to mitigate risk where possible.

OUTCOME

This enabled our client to re-evaluate the risk of disputes occurring and to manage the delivery of the project more effectively.



Manage

A successful construction project delivered on time and within budget relies on strong leadership, ongoing team collaboration and implementation of an effective management strategy. We offer contract and project management services, both tactical and strategic, either as an integrated part of clients' existing teams or by providing a dedicated consultancy solution.

We rely on well-proven processes and state-of-the-art project management technologies to improve collaboration among project stakeholders and optimise performance. Our team can also carry out evaluations and audits to ensure best practice is being followed and project goals are reached.

Consisting of surveyors, engineers and planners/schedulers, our project management teams are all experienced working in both the field and the project office.

Every construction project is unique which is why we offer flexible solutions to match our clients' specific requirements, whether for a particular aspect of a project or as part of the project team, providing project management and controls services.

Where We Can Help

- Change order management
- Close-out management
- Commercial placements
- Contract administration
- Contract compliance reviews
- Construction programme review and revision
- Project controls
- Project monitoring
- Valuation and measurement
- Variation assessment





CASE STUDY

Support & Manage

SITUATION

We are retained by a government entity in the Middle East to provide in-house independent support and advice across many high value schemes, including major infrastructure projects.

OUR ROLE

Our primary role is to support the management of our client's ongoing operations, as well as assist in the resolution of legacy projects, claims and disputes.

Working with our client's project teams, we assess and manage the obligations, responsibilities and commercial impact of issues arising between our client and those with whom it is in contract. In respect of claims received, we regularly provide a detailed review of liability, and of delay and quantum, to assist the respective parties in the early resolution of their differences.

Our day-to-day role also includes all aspects of commercial management, dealing with the review and response to contractual correspondence. We also assist with front-end procurement and the drafting of contracts, so that risk is appropriately apportioned depending on specific project requirements.

OUTCOME

This enabled our client to re-evaluate the risk of disputes occurring and to manage the delivery of the project more effectively.

Resolve

Effective and swift resolution of disputes is essential to help construction projects stay on track and minimise costs. FTI Consulting has a world-class reputation in dispute resolution and offers an award-winning panel of experts, having been recognised by Who's Who Legal as the Arbitration Expert Firm of the Year for the last 5 consecutive years.

We help resolve disputes by establishing a clear, commercially driven strategy, promoting early resolution. Where litigation or arbitration is unavoidable, our experts work as an integrated part of our clients' legal teams or with external legal counsel, providing support across the entire dispute life cycle, from research and analysis to arbitration, mediation or trial.

Our team has in-depth experience of preparing and evaluating claims, analysing delays and costs, and giving evidence in court and arbitral panels on contractual, delay and quantum matters.

We also prepare and evaluate claim submissions to the client, engineer, adjudicators, dispute boards, courts and arbitral panels in both common and civil law jurisdictions. As a leading provider of courtroom technology, we provide skilled trial communication and graphics consulting that presents complex information in a cogent, easy-to-understand format.

Where We Can Help

- Alternative dispute resolution
- Arbitration
- Claim preparation and defence
- Data management and electronic discovery, including computer forensics, litigation data analysis and email reconstruction
- Delay analysis
- Disruption and loss of productivity assessment
- Expert determination
- Expert witness on project management services
- Expert witness on quantum and delay
- Loss of profit determination
- Mediation
- Overhead and project analysis
- Quantum assessment
- Settlement negotiation



CASE STUDY

Expert Opinion

SITUATION

On behalf of an international joint-venture power generation company, we were engaged to provide expert opinion on delay and quantum issues regarding a construction dispute on a new 400-megawatt combined cycle power plant in Russia. The dispute was referred to international arbitration by the contractor.

OUR ROLE

We carried out forensic analyses of critical delays to defend a claim for extensions of time and addressed a €41m primary dispute and a €55m counterclaim, both comprising of multiple contentious issues, detailed

review of liability, and of delay and quantum, to assist the respective parties in the early resolution of their differences.

Our day-to-day role also includes all aspects of commercial management, dealing with the review and response to contractual correspondence. We also assist with front-end procurement and the drafting of contracts, so that risk is appropriately apportioned depending on specific project requirements.

OUTCOME

Our input assisted the parties' eventual settlement.

Key Contacts



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Business

Engineering

Commerce

— About FTI Consulting

FTI Consulting is an independent global business advisory firm dedicated to helping organisations manage change and mitigate risk: financial, legal, operational, political & regulatory, reputational and transactional.

Individually, each practice is a leader in its specific field, staffed with experts recognised for the depth of their knowledge and a track record of making an impact. Collectively, FTI Consulting offers a comprehensive suite of services designed to assist clients across the business cycle – from proactive risk management to the ability to respond rapidly to unexpected events and dynamic environments.

Our Largest Industry Groups



Construction
& Real Estate



Financial
Institutions



Transportation



Healthcare &
Life Sciences



Energy, Power
& Products



Public Sector



Telecom, Media
& Technology



Retail &
Consumer



Environmental



A Leader Among Leaders

With more than 5,700 employees and offices in 27 countries on six continents, FTI Consulting's breadth and depth extends across every major social, political and economic hub around the globe.

*Number of total shares outstanding as of April 23, 2020, times the closing share price as of April 30, 2020.

NYSE:FCN

Publicly traded

\$4.7B

Equity Market Capitalisation*

1982

Year Founded

53

53 of Fortune Global 100 corporations are clients

8/10

Advisor to 8 of the world's top 10 bank holding companies

96/100

Advisor to 96 of world's top 100 law firms



Definitive Expertise

WWL

Led the Who's Who Legal Arbitration: **Expert Witnesses list** for the tenth consecutive year (2011-2020)



Ranked in **13 categories globally** in Chambers & Partners 2020 Litigation Support guide.

WWL

Recognised as the Restructuring & Insolvency Advisers **Firm of the Year**

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Ranked as the **number one firm** in the **2020 GAR 100 Expert Witness Firms' Power Index**.

The Economist

The global business intelligence practice has been recognised in The Economist as the **leading player** in the industry

PRovoke

Named the **Public Affairs Consultancy of the Year** by PRovoke Media

EXPERTS WITH IMPACT™

FTI Consulting is an independent global business advisory firm dedicated to helping organisations manage change, mitigate risk and resolve disputes: financial, legal, operational, political & regulatory, reputational and transactional. FTI Consulting professionals, located in all major business centres throughout the world, work closely with clients to anticipate, illuminate and overcome complex business challenges and opportunities.

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